

Agile Project Management

GET US ++++
BETTER

COURSE

DESCRIPTION

This course helps develop the core components of the Agile Project Manager role as distinct from the traditional Project Manager, and on equipping the learner with strategies and techniques for successful Agile project implementation.

We discuss the mindset and approach critical to empowering Agile teams to produce great results. Students will practise the role of Agile Project Manager as a facilitator of Agile practices towards achieving desired outcomes.

This certification also takes an in-depth look at the fundamental Agile concepts of adaptive planning, customer collaboration and value-driven delivery in dynamic and sometimes highly constrained environments, as well as covering Agile approaches to standard project management processes such as metrics, reporting and contract management.

This course is accredited with ICAgile on the ICAgile Agile Management track. Upon successful completion of this course, you'll earn the ICAgile Certified Professional in Agile Project Management (ICP-APM) certificate.

LEARNING OUTCOMES

At the end of this course, attendees will be able to:

- Understand the difference between Agile and traditional project management
- Learn how to use Agile to manage project constraints
- Understand Agile contracting and budgeting
- Discover how to measure individual and team performance
- What metrics to use to identify and define project value
- The value of team and project chartering
- The shift from command and control to servant leadership
- Understand Agile planning and estimation, and progressive elaboration techniques
- Learn how to foster collaboration

cont'd...

SUMMARY

For project managers who are either working in or moving to an Agile environment, and want to understand how to successfully deliver projects in an Agile context.

COURSE LEVEL

Get Us Better

DURATION

2-day course

COST

For prices, refer to
assurity.co.nz/education

BOOK ONLINE AT

assurity.co.nz/education

AGENDA

The Reality of Agile Projects

- Agile view of a project
- Tolerating ambiguity and uncertainty
- Where traditional management practices fall short
- Benefits of an Agile approach to managing projects
- Agile project terminology

Managing Constraints

- Strategically leveraging constraints
- Managing constraint and tradeoffs
- Product quality
- Continuously inspecting and adapting
- Risk mitigation
- Managing budget
- Managing vendors
- Agile contracts

Performance and Metrics

- Measuring team performance
- Team productivity metrics
- Measuring individual performance
- Determining the health of a project
- Project value metrics

Establishing and Empowering Teams

- Establishing effective teams
- Project charters
- Team charters
- Team working agreements
- Creating an empowered team
- Generalising specialists
- Servant leadership
- Building trust and community

- Conflict resolution
- Optimising team dynamics
- Developing project team members
- Resource management

Delivering Valuable Results

- Understanding and measuring value
- Understanding project quality in relation to value
- Agile triangle vs. triple constraint
- Achieving customer and stakeholder satisfaction
- Frequent delivery
- Product demonstration
- Tracking customer and stakeholder benefits realisation

Agile Planning and Estimating

- How much to invest upfront
- Progressive elaboration
- Continuous planning, collaboration and transparency
- Release planning
- Increment planning
- Principles of Agile estimation
- Estimation techniques
- Re-estimating

Communication and Collaboration

- Project community: customers and users
- Stakeholder engagement
- Fluid communication planning
- Building community
- Open information and big visible communications

BOOKINGS & DISCOUNTS

Book and pay online at assurity.co.nz/education. 20% discount for early bird bookings made more than one month in advance. Discounts for groups of 6 or more.



Assurity Education courses are delivered by Assurity Consulting Limited, New Zealand's leading testing and LeanAgile consultancy.

assurity.co.nz
events@assurity.co.nz
twitter.com/AssurityNZ

AUCKLAND

Level 6
22 Fanshawe Street
PO Box 106 949
Auckland 1143

t. (64) 9 354 4901

WELLINGTON

Level 7 Todd Building
95 Customhouse Quay
PO Box 25 440
Wellington 6146

t. (64) 4 473 0901

CHRISTCHURCH

Level 2
53 Victoria Street
PO Box 25 443
Christchurch 8144

t. (64) 3 379 9146